



IRSA

PRESENTACIÓN

Oferta de Canje ON IRCP23

Buenos Aires - Mayo 2022



DISCLAIMER

By attending the meeting where this presentation is made, or by reading the presentation slides, you agree to be bound by the following limitations:

This material has been prepared by IRSA Inversiones y Representaciones S.A. (the "Company") solely for use at the presentations in connection with the proposed exchange offer of its notes (the "transaction"). This material does not constitute an offering memorandum in whole or in part and you must read the actual exchange offering memorandum related to the transaction (the "exchange offering memorandum") before making an investment decision. You should consult the exchange offering memorandum for more complete information about the transaction and base your investment decision solely on information contained in the exchange offering memorandum.

This material is published solely for informational purposes and is not to be construed as a solicitation or an offer to buy or sell any securities or related financial instruments. Neither this presentation nor anything contained herein shall form the basis of any contract or commitment. Likewise, it does not give and should not be treated as giving investment advice. It has no regard to the specific investment objectives, financial situation or particular needs of any recipient. No representation or warranty, either express or implied, is provided in relation to the accuracy, completeness or reliability of the information contained herein. It should not be regarded by recipients as a substitute for the exercise of their own judgment. Any information, estimates or opinions expressed in this material are subject to change without notice and the Company and the dealer managers named in the exchange offering memorandum are under no obligation to update or keep current the information contained herein. This presentation is strictly confidential and may not be disclosed to any other person. In addition, institutions mentioned in this material, their affiliates, agents, directors, partners and employees may make purchases and/or sales as principal or may act as market makers in connection with securities issued by the Company and provide investment banking, financing or other services to the Company. The Company, the dealer managers and their respective affiliates, agents, directors, partners and employees accept no liability whatsoever for any loss or damage of any kind arising out of the use of all or any part of this material.

This material contains forward-looking statements. The words "believe", "expect", "anticipate", "intend", "plan", "expect", "project", "forecast", "will", "may", "predict", "guideline", "should", "aim", "continue", "could", "guidance", "potential" and similar expressions and the negative of such expressions as well as statements other than statements of historical facts including, without limitation, those regarding financial position, strategy, plans and objectives of the Company for future operations (including development plans and objective) are intended to identify forward-looking statements, but are not the exclusive means of identifying these statements. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors which may affect the Company's ability to implement and achieve the economic and monetary policies, budgetary plans, fiscal guidelines and other development benchmarks out in such forward-looking statements and which may cause actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the Company's present and future policies and plans and the environment in which the Company will operate in the future. Furthermore, certain forward-looking statements are based on assumptions or future events which may not prove to be accurate. The forward-looking statements in this presentation speak only as of the date of this presentation and the Company expressly disclaims to the fullest extent permitted by law any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based. Nothing in the foregoing is intended or shall exclude any liability for, or remedy in respect of, fraudulent misrepresentation. The information in this presentation has not been independently verified. No representation, warranty or undertaking, express or implied, is made as to the fairness, accuracy or completeness of the presentation and the information contained herein and no reliance should be placed on it or any other material discussed verbally, or on the completeness, accuracy or fairness of such information or material. This material and its contents are confidential and are being provided to you solely for your information and may not be retransmitted, further distributed to any other person or published, in whole or in part, by any medium or in any form for any purpose. The opinions presented herein are based on general information gathered at the time of writing and are subject to change without notice. The Company relies on information obtained from sources believed to be reliable but does not guarantee its accuracy or completeness. All projections, valuations and statistical analyses are provided to assist the recipient in the evaluation of matters described herein. They may be based on subjective assessments and assumptions and may use one among alternative methodologies that produce different results and to the extent they are based on historical information, they should not be relied upon as an accurate prediction of future performance. None of the Company, its advisers, representatives, connected persons or any other person accepts any liability whatsoever for any loss howsoever arising, directly or indirectly, from this presentation or its contents. The information contained herein is subject to change without notice.

Furthermore, you should consult with your own legal, regulatory, tax, business, investment, financial and accounting advisers to the extent that you deem it necessary, and make your own investment, hedging and trading decision (including decisions regarding the suitability of this transaction) based upon your own judgment and advice from such advisers as you deem necessary and not upon any view expressed in this material.

The notes have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "securities act"), or any U.S. state securities laws. Accordingly, the notes are being offered and sold in the United States only to qualified institutional buyers as defined under rule 144A under the Securities Act and outside the United States in accordance with Regulation S of the Securities Act.

Any offer of notes to which this presentation relates to in any Member State of the EEA will be made pursuant to an exemption under the Regulation (EU) 2017/1129 of the European Parliament and of the Council (the "Prospectus Regulation") from the requirement to publish a prospectus for offers of the notes. Each person in a Member State of the EEA who receives any communication in respect of, or who acquires any of the notes to which this presentation relates or to whom the notes to which this presentation relates to are otherwise made available will be deemed to have represented, warranted, acknowledged and agreed to and with each dealer manager and the Company that it and any person on whose behalf it acquires the notes is not a retail investor.. For the purposes of the foregoing: the expression "retail investor" means a person who is one (or more) of the following: (i) a retail client, as defined in point (11) of Article 4(1) of MiFID II; or (ii) a customer within the meaning of the Insurance Distribution Directive, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; and the expression "offer" in relation to any of the notes in any Member State of the EEA means the communication in any form and by any means of sufficient information on the terms of the offer and the notes to be offered so as to enable an investor to decide to purchase or subscribe for the notes.

Any distributor subject to MiFID II subsequently offering, selling or recommending the notes is responsible for undertaking its own target market assessment in respect of the notes and determining the appropriate distribution channels for the purposes of the MiFID II product governance rules under Commission Delegated Directive (EU) 2017/593 ("Delegated Directive"). Neither the Company nor any of the dealer managers make any representations or warranties as to a Distributor's compliance with the Delegated Directive.

This presentation has been prepared on the basis that any offer of the notes to which this presentation relates in any Member State of the EEA will be made pursuant to an exemption under the Prospectus Regulation from the requirement to publish a prospectus for offers of notes. This presentation is not a prospectus for the purposes of the Prospectus Regulation. The above restriction is in addition to any other transfer restrictions set out in the exchange offering memorandum.

Any offer of notes to which this presentation relates to in any Member State of the UK will be made pursuant to an exemption under section 85 of the Financial Services and Markets Act 2000 ("FSMA") and the Prospectus Regulation, as it forms part of UK domestic law by virtue of the EUWA (the "UK Prospectus Regulation"), from the requirement to publish a prospectus for offers of the notes. Each person in the UK who receives any communication in respect of, or who acquires any of the notes to which this presentation relates or to whom the notes to which this presentation relates to are otherwise made available will be deemed to have represented, warranted, acknowledged and agreed to and with each dealer manager and the Company that it and any person on whose behalf it acquires the notes is not a retail investor.. For the purposes of the foregoing: the expression "retail investor" means a person who is one (or more) of the following: (i) a retail client as defined in point (8) of Article 2 of Regulation (EU) No 2017/565, as it forms part of UK domestic law by virtue of the EUWA; or (ii) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014, as it forms part of UK domestic law by virtue of the EUWA; and the expression "offer" in relation to any of the notes in the UK means the communication in any form and by any means of sufficient information on the terms of the offer and the notes to be offered so as to enable an investor to decide to purchase or subscribe for the notes.

Any distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the "UK MiFIR Product Governance Rules"), subsequently offering, selling or recommending the Notes is responsible for undertaking its own target market assessment in respect of the notes and determining the appropriate distribution channels for the purposes of the UK MiFIR Product Governance Rules. Neither the Company nor any of the dealer managers make any representations or warranties as to a distributor's compliance with the UK MiFIR Product Governance Rules.

This presentation has been prepared on the basis that any offer of the notes to which this presentation relates in the UK will be made pursuant to an exemption under section 85 of the FSMA and the Prospectus Regulation, as it forms part of UK domestic law by virtue of the EUWA, from the requirement to publish a prospectus for offers of notes. This presentation is not a prospectus for the purposes of the Prospectus Regulation. The above restriction is in addition to any other transfer restrictions set out in the exchange offering memorandum.

This presentation is only being distributed to, and is only directed at, persons in the United Kingdom that are qualified investors within the meaning of Article 2(e) of the Prospectus Regulation that are also (i) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the "Order") or (ii) high net worth entities, and other persons to whom it may lawfully be communicated, falling within Article 49(2)(a) to (d) of the Order (each such person being referred to as a "relevant person"). This presentation and its contents are confidential and should not be distributed, published or reproduced (in whole or in part) or disclosed by recipients to any other persons in the United Kingdom. Any person in the United Kingdom that is not a relevant person should not act or rely on this presentation or any of its contents.



IRSA

RESUMEN DE LA TRANSACCIÓN

1



RACIONAL DE LA TRANSACCIÓN

RESOLUCIÓN BCRA "A" 7466

- La Comunicación "A" 7466 del Banco Central de la República Argentina ("BCRA") **restringe el acceso al Mercado de Cambios para obtener dólares estadounidenses para el pago de vencimientos de deuda**
- Las Compañías con vencimientos de capital entre **junio 2020 y diciembre 2022** deben presentar ante el BCRA un plan de refinanciación en base a los siguientes criterios:
 - El monto neto por el cual se accederá al mercado de cambios en los plazos originales no superará el 40% del monto de capital con vencimiento en el período indicado. Las Compañías tendrán acceso sólo 45 días antes de la fecha original de amortización
 - El resto del capital – no pagado con dólares estadounidenses – debe ser refinaciado con un nuevo endeudamiento externo con una vida promedio de al menos 2 años
- Fuimos autorizados por el BCRA a acceder al MULC para obtener dólares estadounidenses hasta USD 108 millones (suponiendo una participación del 100% en la Oferta de Canje) para el pago efectivo en relación con la Oferta de Canje de las Obligaciones Negociables en circulación de IRSA al 8,750% por USD 360 millones con vencimiento en 2023 por las Nuevas Obligaciones Negociables de IRSA.

OFERTA DE CANJE – ON IRCP23 8,75% VTO. 2023

OPCIÓN A¹

(Caja + Nueva Emisión)

Monto total de caja equivalente al
30%
mínimo 300

1,015 veces la diferencia entre 1.000
y la contraprestación en efectivo

1,0 la diferencia entre 1.000 y la
contraprestación en efectivo

Los tenedores que acepten el canje
recibirán los intereses devengados y
no pagados y ...

CONTRAPRESTACIÓN EN EFECTIVO

OPCIÓN B^{1,2}

(Nueva Emisión)

-

USD 1.030

USD 1.000

1. Por USD 1.000 de ONs que ingresen al canje.

2. Si la participación en la Opción A es inferior al 30% de la participación total, el efectivo restante se distribuirá a prorrata

16 de mayo
LANZAMIENTO
DE LA OFERTA

2 de junio
FIN PERÍODO
CANJE ANTICIPADO

16 de junio
FIN PERÍODO
CANJE

22 de junio
LIQUIDACIÓN



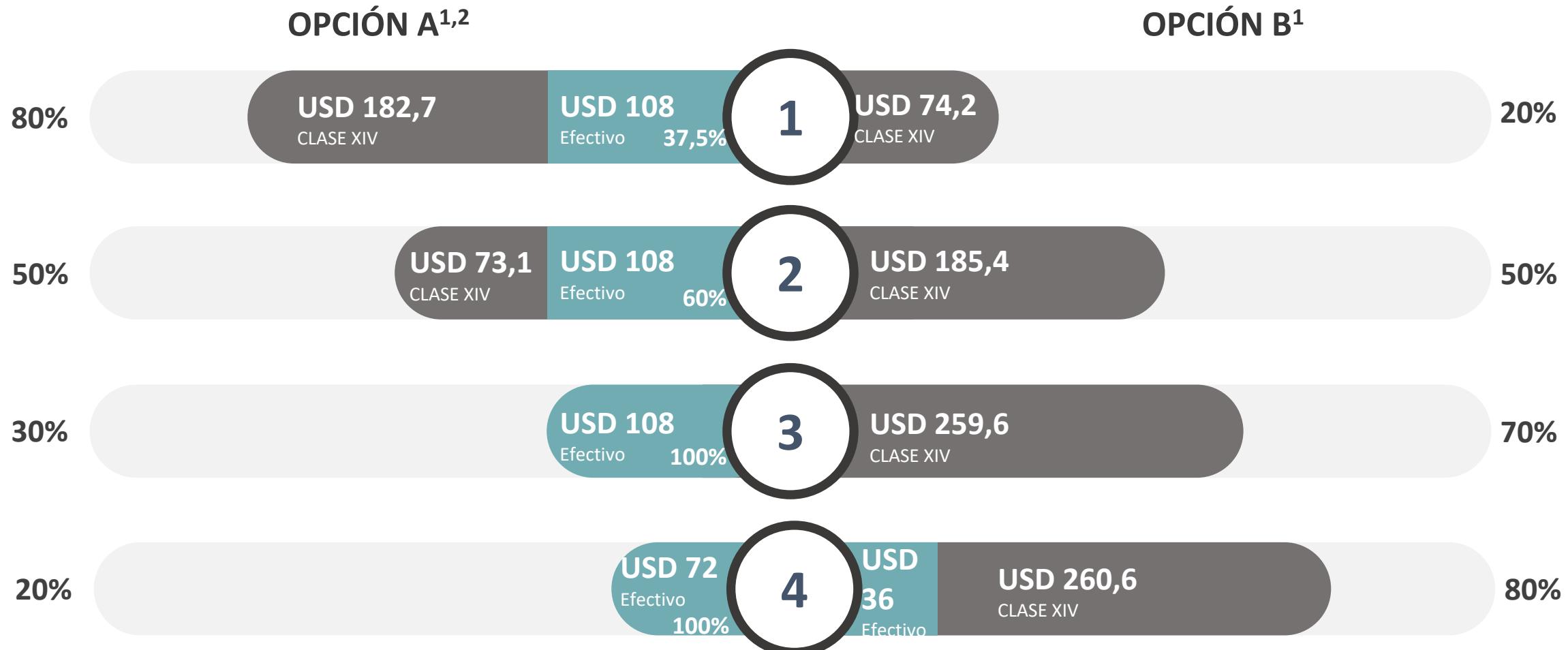
TÉRMINOS Y CONDICIONES DE LA NUEVA EMISIÓN

EMISOR	IRSA Inversiones y Representaciones S.A.
EXPECTED ISSUE RATING	Fitch y Fix rating local
FORMATO RANKING	Regla 144A / Regulación S Senior sin garantía
MONTO	Hasta USD 262.800.000 ¹
VENCIMIENTO	junio de 2028
AMORTIZACIÓN	Amortizaciones anuales de 17,5% en 2024-2027 y 30% en 2028
CUPÓN	8,750%
PAGO DE INTERESES	Semestral (30/360)
LEY APPLICABLE	Nueva York
COLOCADORES LOCALES	            
AGENTE DE INFORMACIÓN Y CANJE	

1. Considera participación mínima del 100% y escenario si todos los titulares optan por la Opción B y Early Bird

ANÁLISIS DE ESCENARIOS DE CANJE

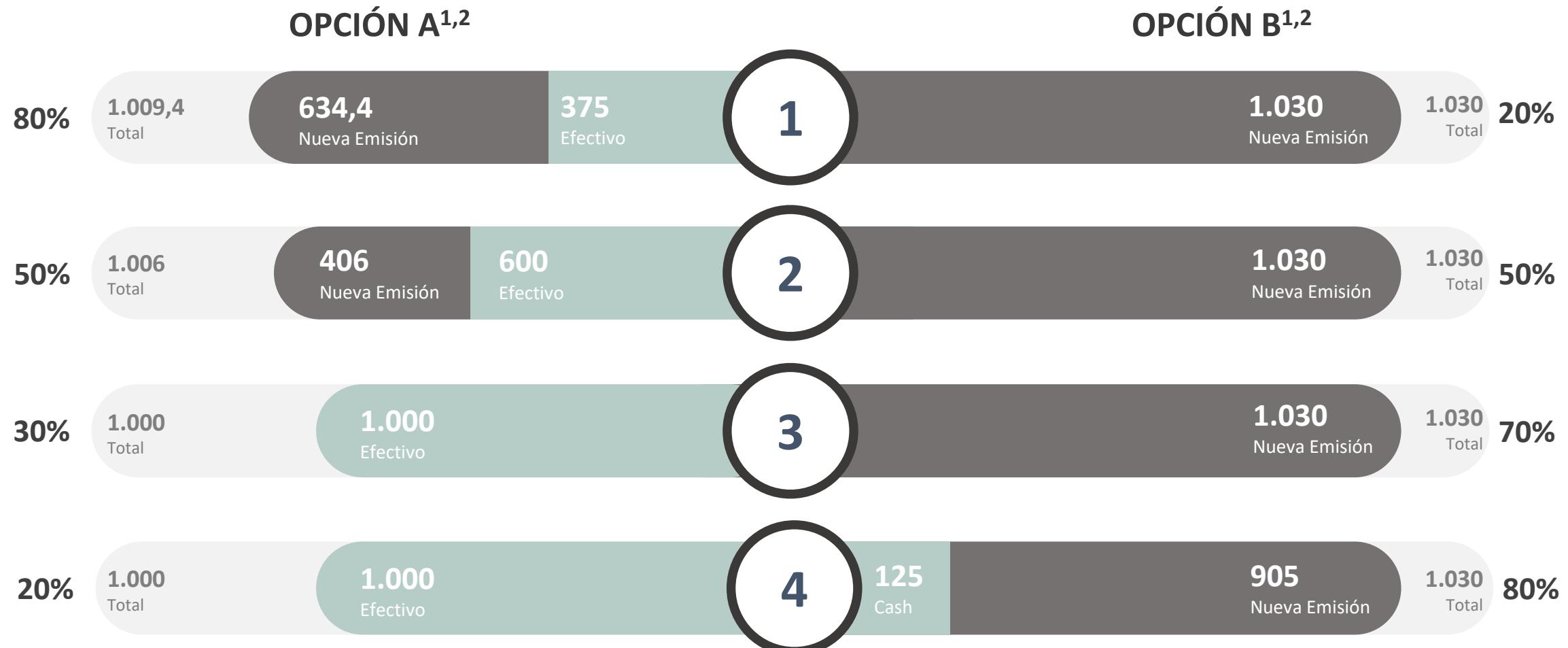
Asumiendo 100% de participación anticipada (USD millones)



1. Por USD 1.000 de ONs que ingresen al canje. 2. Si menos del 30 % de los tenedores participantes optan por la Opción A, los tenedores que opten por la opción A recibirán una contraprestación total de USD 1000 en efectivo y el efectivo restante se distribuirá proporcionalmente a los tenedores que opten por la Opción B, ajustando la contraprestación de la nueva emisión a 1,03 veces la diferencia entre 1.000 y la contraprestación en efectivo

ANÁLISIS DE ESCENARIOS DE CANJE

Por cada 1.000 Ons canjeadas antes del vencimiento del período de canje anticipado



1. Por USD 1.000 de ONs que ingresen al canje. 2. Si menos del 30 % de los tenedores participantes optan por la Opción A, los tenedores que opten por la opción A recibirán una contraprestación total de USD 1000 en efectivo y el efectivo restante se distribuirá proporcionalmente a los tenedores que opten por la Opción B, ajustando la contraprestación de la nueva emisión a 1,03 veces la diferencia entre 1.000 y la contraprestación en efectivo



IRSA

LA COMPAÑÍA

2



PRINCIPALES ACONTECIMIENTOS RECIENTES



- 1 FUSIÓN CON IRSA PROPIEDADES COMERCIALES
- 2 RECUPERACIÓN DEL SEGMENTO DE RENTA
- 3 VENTAS DE EDIFICIOS DE OFICINAS
- 4 APROBACIÓN DEL PROYECTO COSTA URBANA

COMPAÑÍA LÍDER DE REAL ESTATE EN ARGENTINA

- ✓ **30 años** adquiriendo, desarrollando y operando real estate
- ✓ Portfolio de renta de aprox. **500.000 m²** de ABL en Argentina
- ✓ **25 años listada** en el NYSE y accediendo a los mercados de capitales



IRSA

*Un vehículo
simplificado luego de
la fusión con IRCP*



PERFORMANCE DE RENTA DESDE COVID-19

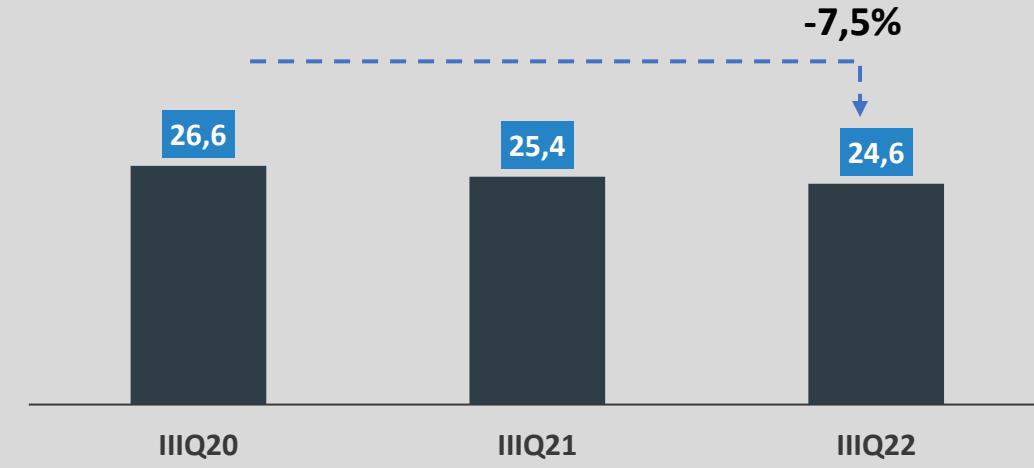
VENTA DE SHOPPINGS CENTERS EN
TÉRMINOS REALES
(ARS MM)



OCUPACIÓN
(Información comparada con datos pre-pandemia)



RENTA DE OFICINAS
(USD/m²)



OCUPACIÓN DE OFICINAS



VENTAS RECIENTES DE OFICINAS

Bouchard 710

Julio 2020



12 Pisos

15.014 m² de ABL

87,2 USD MM

5.800 USD/m²

~16% TIR en USD

11 Pisos*

13.147 m² de ABL

110,1 USD MM

8.370 USD/m²

~18.180 remaining GLA

Boston Tower

julio, agosto y nov. 2020



13 Pisos

14.640 m² de ABL

83,4 USD MM

5.700 USD/m²

~11% TIR en USD

TOTAL

412,5

USD MM

20 Pisos

19.885 m² de ABL

131,8 USD MM

6.630 USD/m²

~11% TIR en USD

200 Della Paolera

junio 2020, junio & oct. 2021,
marzo 2022



*No incluye 4 pisos vendidos a Globant
antes del desarrollo

República

abril 2022



APROBACIÓN DEL PROYECTO COSTA URBANA



**Ubicación
premium al
sur de
Puerto
Madero**

- Área urbanizada
- Pasarelas peatonales y puntos de acceso
- Espacio público y verde

70

Hectáreas totales

70%

Para uso público

30%

A desarrollar

~900.000

m² construibles

Usos mixtos

Potencial

15 – 20 años

Proyecto

CONTRIBUCIONES A LA CIUDAD:

- **50,8 hectáreas para uso público** (71% de la superficie total de la propiedad)
- **3 parcelas adicionales** de la propiedad
- **USD 2 MM** en efectivo y la suma de **3.000.000 en bonos soberanos (AL35)**
- Inversión de hasta **USD 40 millones** en infraestructura y obras viales
- Inversión en el mantenimiento del espacio público por 10 años o hasta que se alcance la suma de **USD 10 millones**.



HIGHLIGHTS DE LA INVERSIÓN



- 
- 1 PORTFOLIO PREMIUM
 - 2 NEGOCIO RESILIENTE
 - 3 SÓLIDO BALANCE
 - 4 MANAGEMENT CON GRAN EXPERIENCIA
 - 5 TRACK RECORD EN EL MERCADO DE CAPITALES

CALIDAD Y UBICACIÓN PREMIUM DE LOS ACTIVOS

Ciudad de Bs. As.



Argentina



EDIFICIOS DE OFICINA

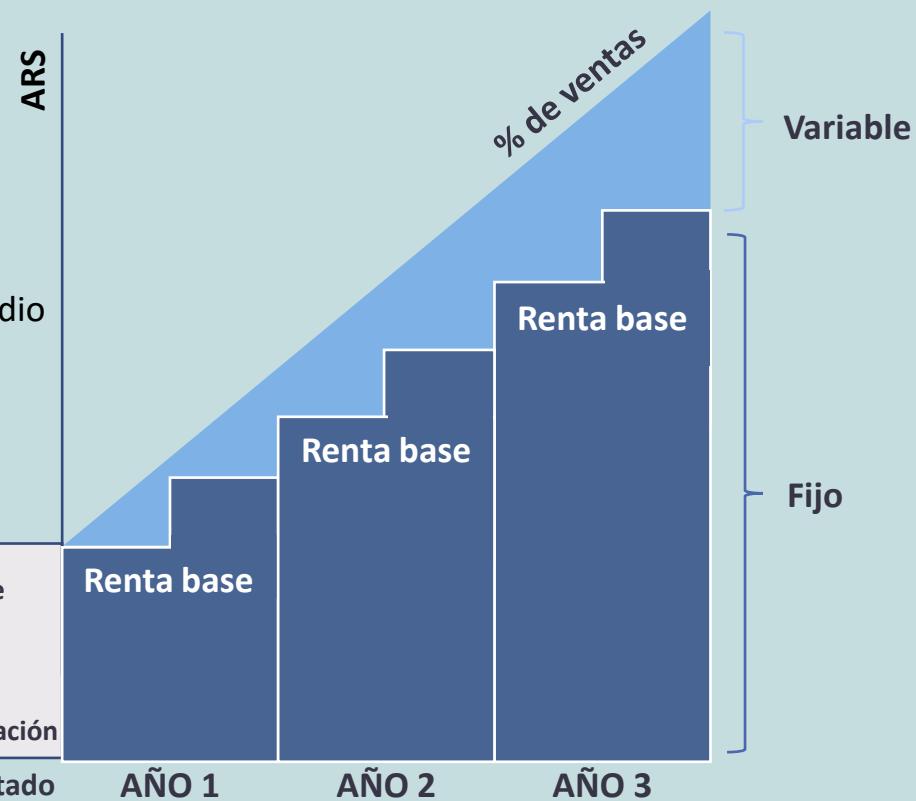


2022

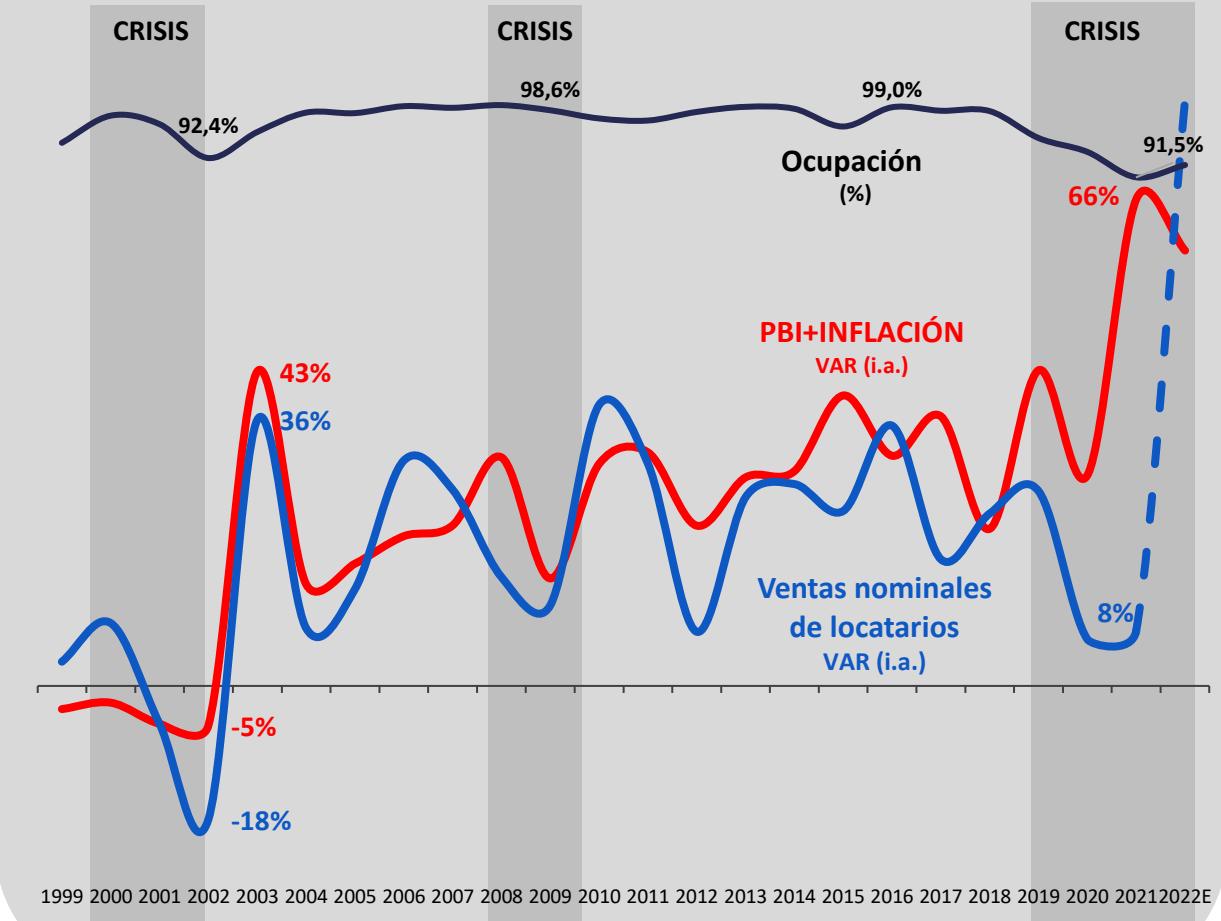


COBERTURA A INFLACIÓN EN SHOPPING MALLS

MODELO DE INGRESOS ARS LINK A INFLACIÓN



VENTAS DE LOCATARIOS HEDGE A INFLACIÓN



OFICINAS Y HOTELES: NEGOCIOS USD LINKED

OFICINAS

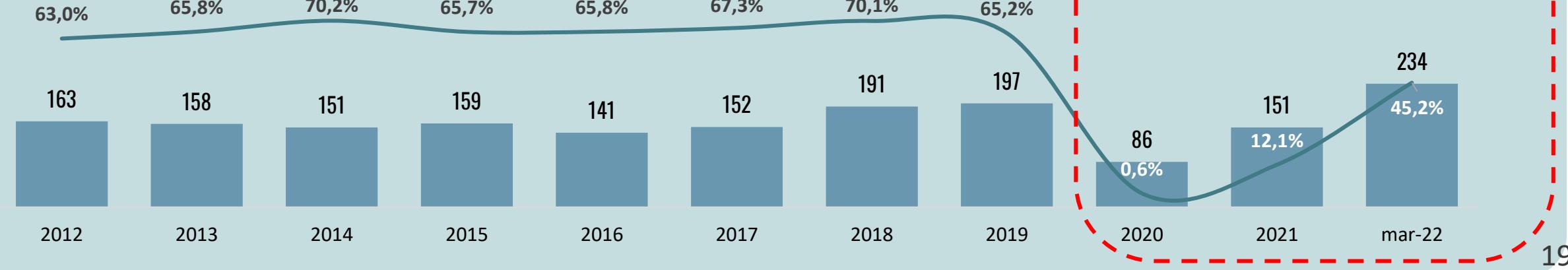
CONTRATOS DE 3 AÑOS

VALORES DE RENTA (USD/M2) Y OCUPACIÓN (%)



HOTELES

TARIFA POR HABITACIÓN (USD) Y OCUPACIÓN (%)

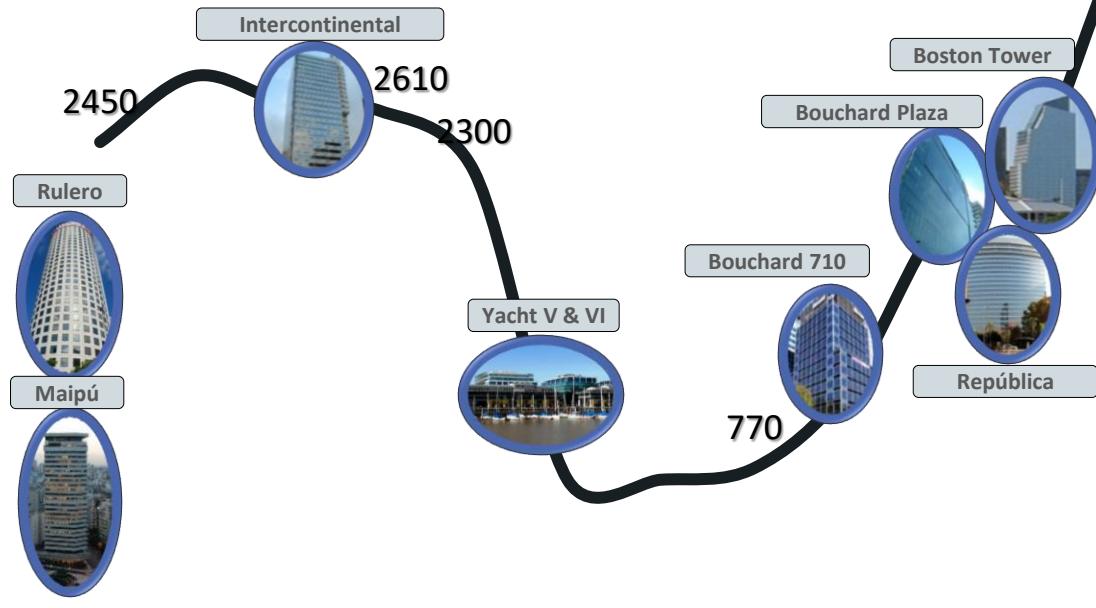


ACTIVOS LÍQUIDOS DENOMINADOS EN USD

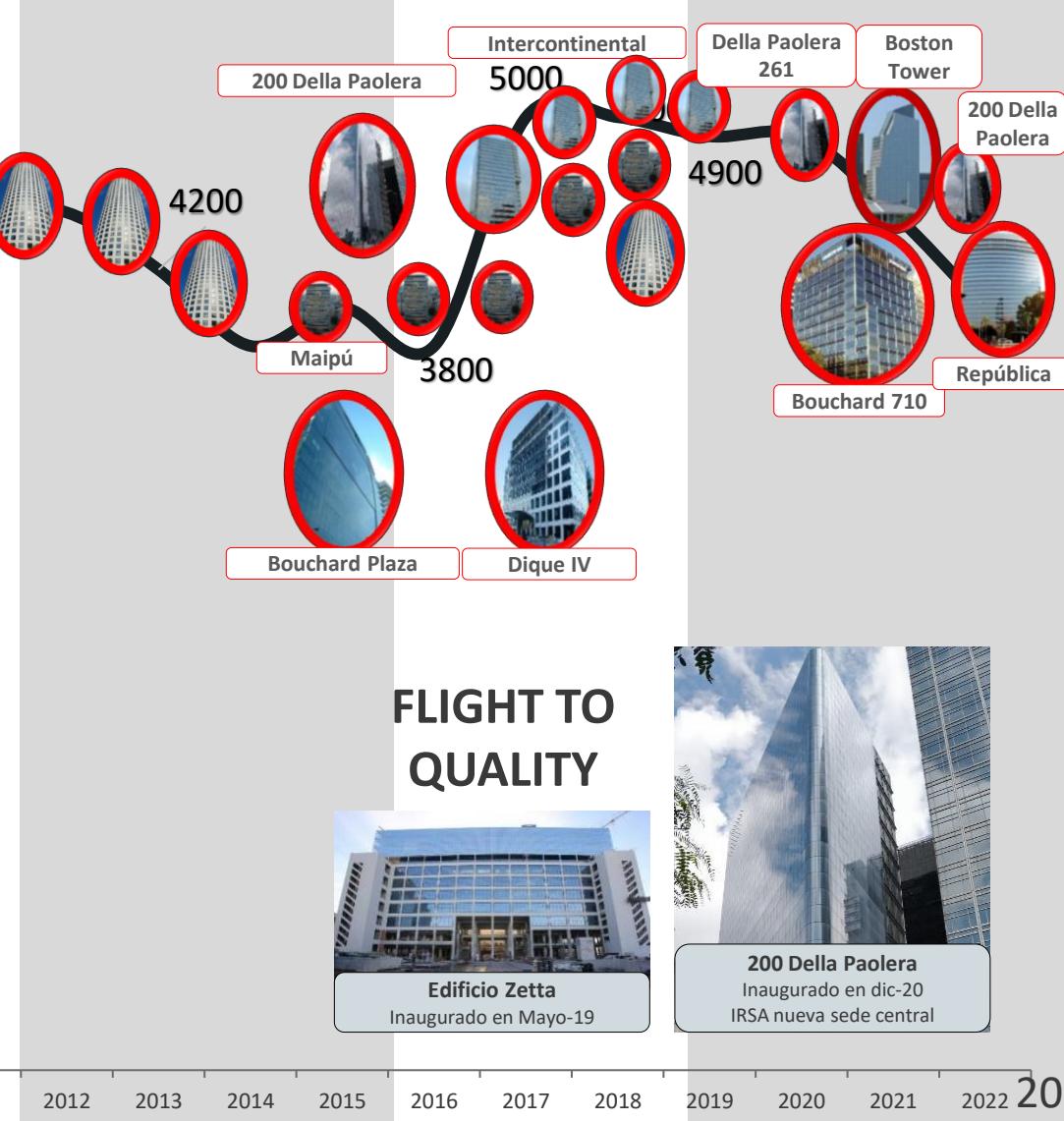
EDIFICIOS DE OFICINAS PREMIUM

- Compras
- Ventas

Precios oficinas A+
USD/m²

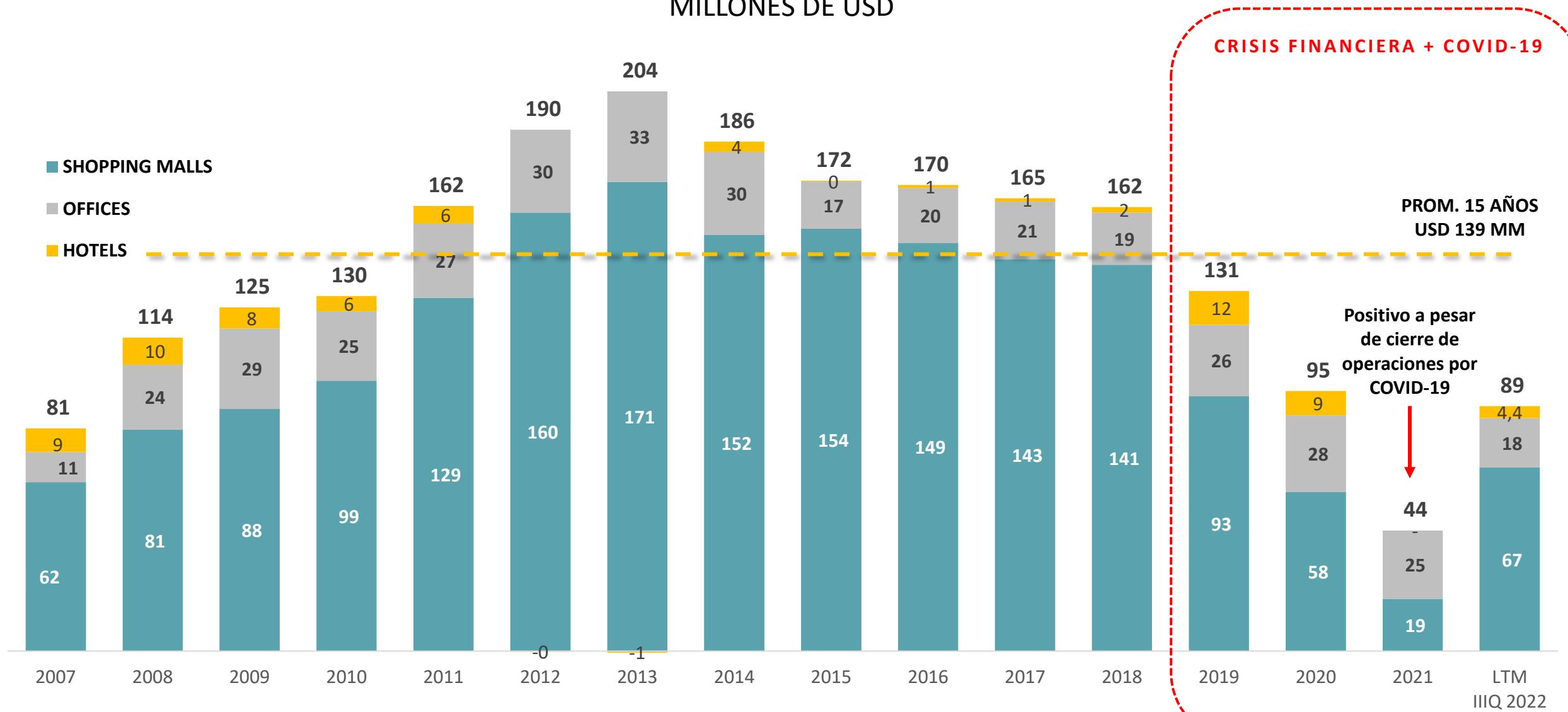


CONTROL DE CAPITALES



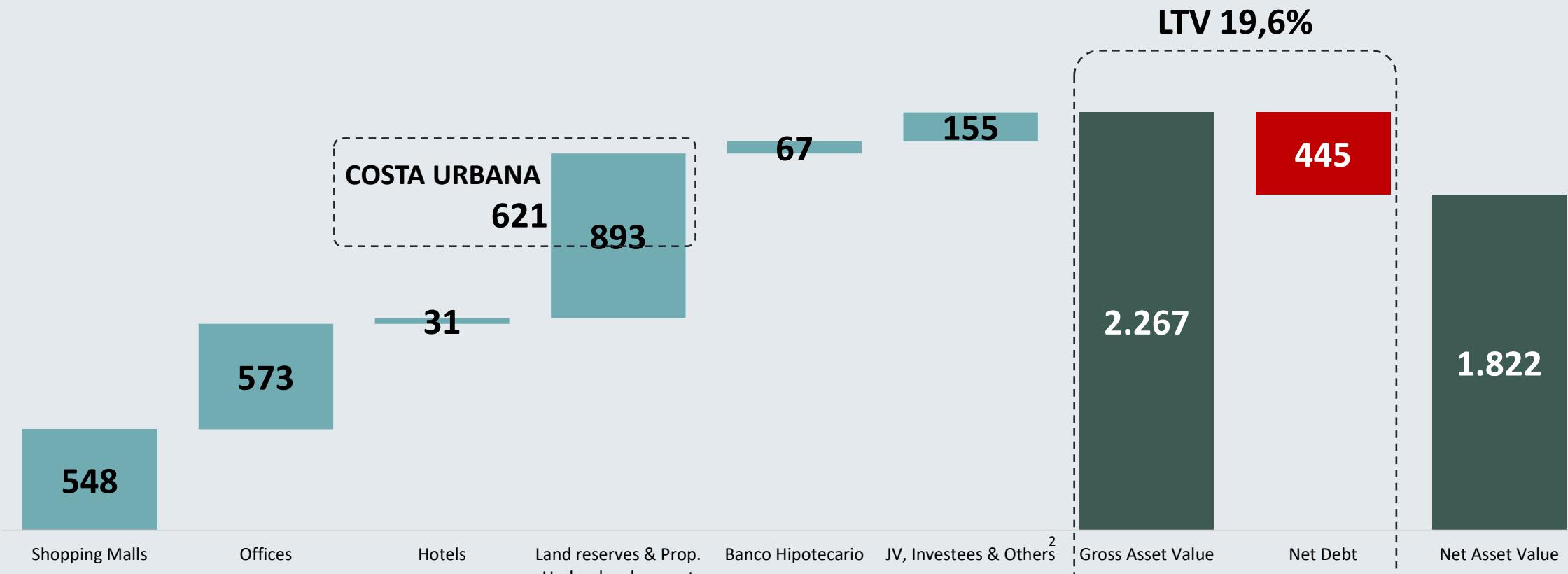
GENERACIÓN DE EBITDA DE RENTA

MILLONES DE USD



VALOR NETO DE LOS ACTIVOS¹

(MILLONES DE USD – AL TIPO DE CAMBIO OFICIAL)

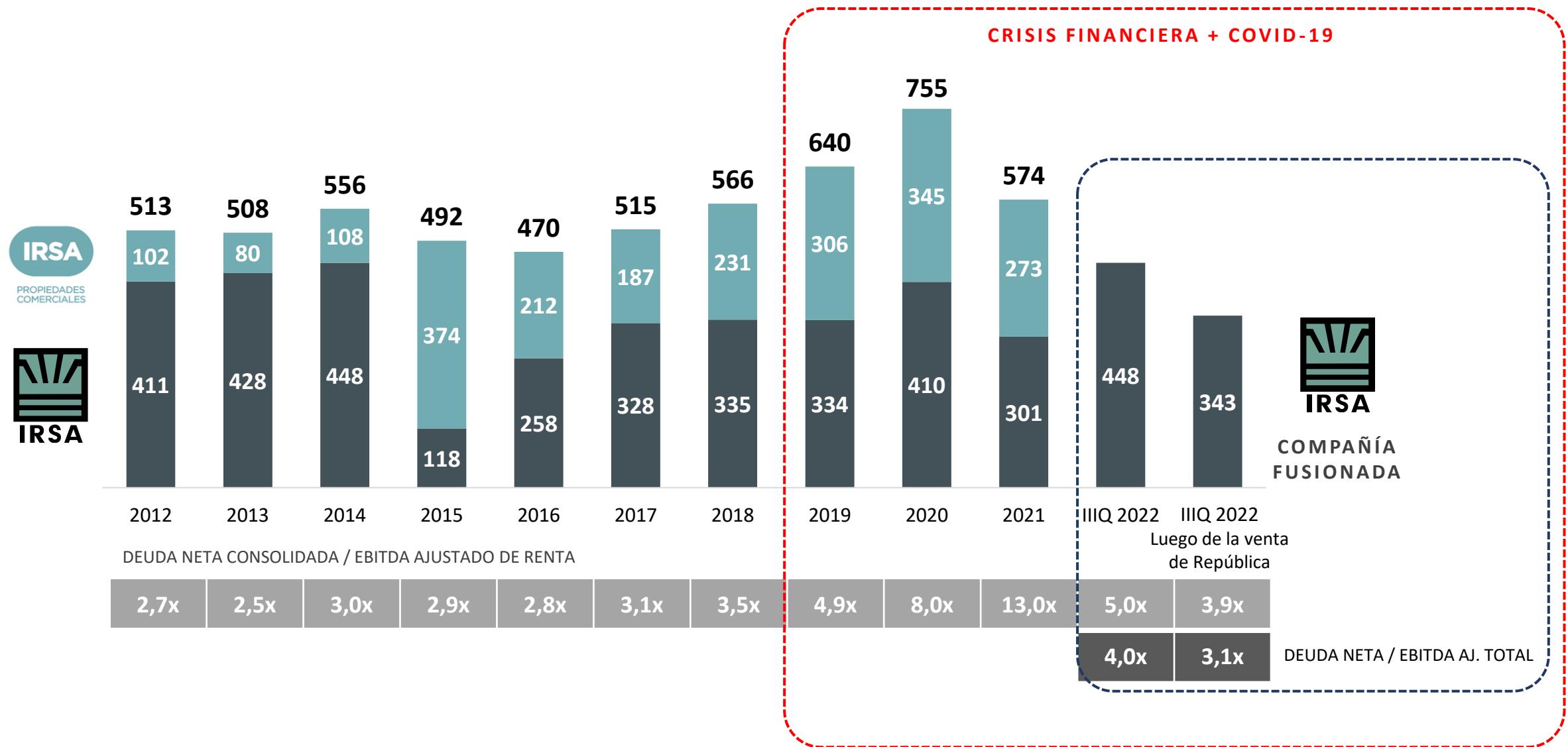


1- Activos y pasivos ajustados por propiedad al 31 de marzo de 2022

2-Incluye propiedades para la venta y permutas registradas en activos intangibles. Estos dos elementos se registran a su costo histórico en los estados financieros. También incluye Quality y Nuevo Puerto Santa Fe como JV y La Rural, Convention Center & TGLT como asociadas así como otras propiedades de renta

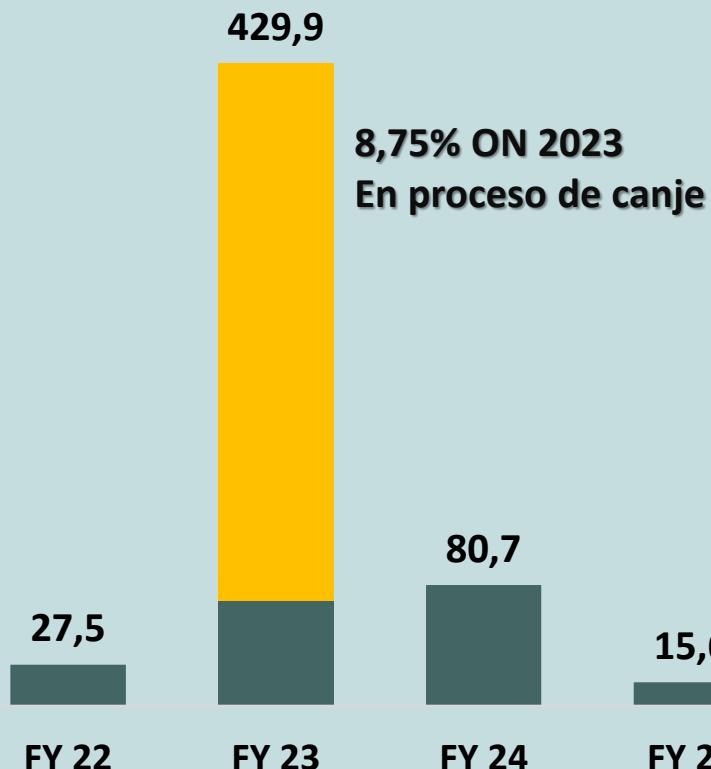
POSICIÓN DE DEUDA NETA EQUILIBRADA

MILLONES DE DÓLARES

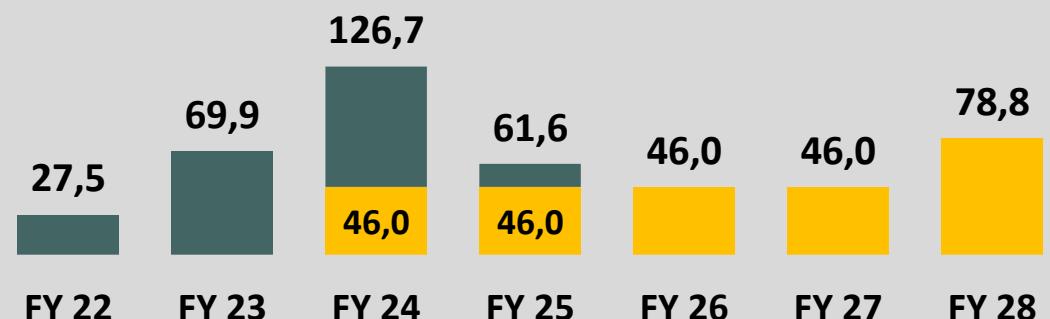


ESQUEMA DE AMORTIZACIÓN DE DEUDA

ESQUEMA DE AMORTIZACIÓN ACTUAL (USD MILLONES)

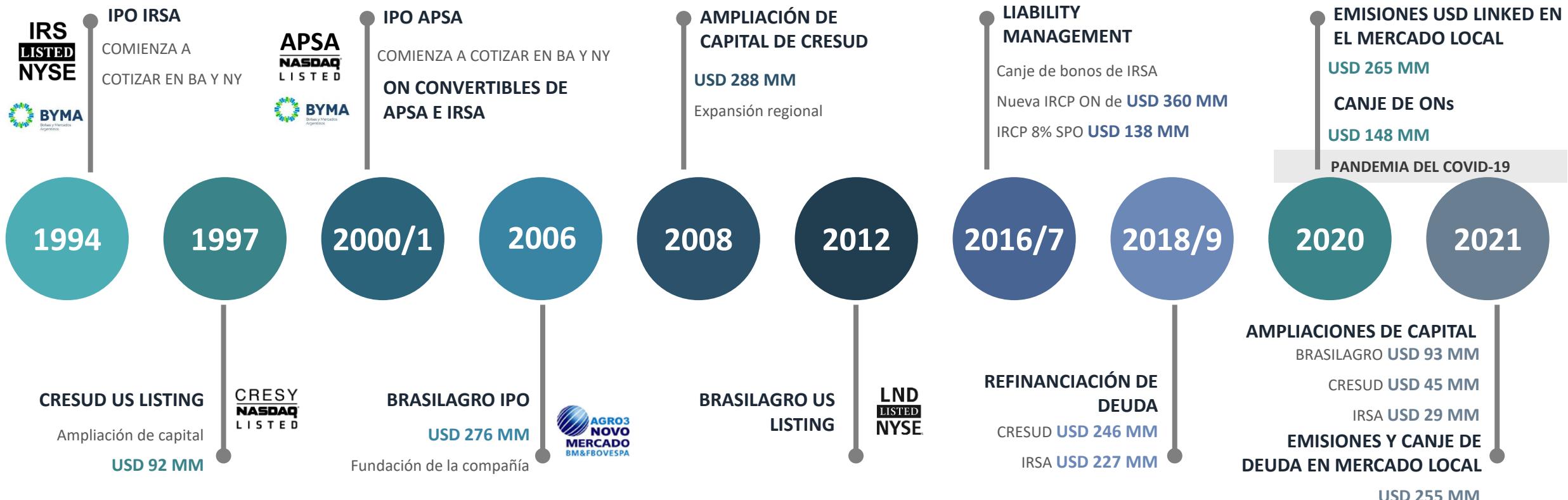


PERFIL DE DEUDA PRO-FORMA* (USD MILLONES)



*Asume 100% de tenedores que eligen la Opción B y 100% de canje anticipado

TRACK RECORD EN LOS MERCADOS DE CAPITALES



CONTACTO



DIRECCIÓN

Della Paolera 261 piso 9



EMAIL

ir@irsa.com.ar



TELÉFONO

(+54) 911 4323-7449



WEBSITE

www.irsa.com.ar



TWITTER

@IRSAIR